



# TCFD Recommendations Index

## Governance

Recommendations	Supporting Recommended Disclosures	Reference to the Related Section of the Sustainability Report 2020 and to the CDP Questionnaire
Disclose the organization's governance around climate-related risks and opportunities.	a) Describe the board's oversight of climate-related risks and opportunities.	CDP: (C1.2a) <a href="#">Climate Strategy</a> <a href="#">Sustainability Governance</a> <a href="#">Enterprise-Wide Risk Management</a>
	b) Describe management's role in assessing and managing climate-related risks and opportunities.	CDP: (C2.2) <a href="#">Sustainability Governance</a> <a href="#">Enterprise-Wide Risk Management</a> <a href="#">Climate-Related Risks and Opportunities</a>

## Strategy

Recommendations	Supporting Recommended Disclosures	Reference to the Related Section of the Sustainability Report 2020 and to the CDP Questionnaire
Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.	a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.	CDP: (C2.1a) CDP: (C2.3a) CDP: (C2.4a) <a href="#">Mapping Our Sustainability Risks</a> <a href="#">Climate-Related Risks and Opportunities</a> <a href="#">Business Resilience</a>
	b) Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning.	CDP: (C2.3a) CDP: (C2.4a) CDP: (C3.1d) CDP: (C3.1e) <a href="#">Climate-Related Risks and Opportunities</a> <a href="#">Business Resilience</a> <a href="#">GHG Emissions from Operations</a> <a href="#">GHG Emissions from the Product Portfolio</a> <a href="#">Mapping Our Sustainability Risks</a> <a href="#">Climate Strategy</a>
	c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	CDP: (C3.1d) CDP: (C3.1e) <a href="#">Mapping Our Sustainability Risks</a> <a href="#">Business Resilience</a>

## Risk Management

Recommendations	Supporting Recommended Disclosures	Reference to the Related Section of the Sustainability Report 2020 and to the CDP Questionnaire
Disclose how the organization identifies, assesses, and manages climate-related risks.	a) Describe the organization's processes for identifying and assessing climate-related risks.	CDP: (C2.2) <a href="#">Mapping Our Sustainability Risks</a> <a href="#">Enterprise-Wide Risk Management</a> <a href="#">Climate-Related Risks and Opportunities</a>
	b) Describe the organization's processes for managing climate-related risks.	CDP: (C2.2) CDP: (C2.2a) <a href="#">Sustainability Governance</a> <a href="#">Enterprise-Wide Risk Management</a>
	c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.	CDP: (C2.2) <a href="#">Mapping Our Sustainability Risks</a> <a href="#">Enterprise-Wide Risk Management</a> <a href="#">Climate-Related Risks and Opportunities</a>



## Metrics and Targets

Recommendations	Supporting Recommended Disclosures	Reference to the Related Section of the Sustainability Report 2020 and to the CDP Questionnaire
Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.	a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.	CDP: (C1.3a) CDP: (C2.3) CDP: (C2.4) CDP: (C11.3a) <a href="#">Sustainability Governance</a> <a href="#">Business Resilience</a>
	b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.	CDP: (C6.1) CDP: (C6.2) CDP: (C6.3) <a href="#">GHG Emissions from Operations</a> <a href="#">GHG Emissions from the Product Portfolio</a> <a href="#">Environmental Data</a>
	c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.	CDP: (C4.1b) <a href="#">Climate Strategy</a> <a href="#">GHG Emissions from Operations</a> <a href="#">GHG Emissions from the Product Portfolio</a> <a href="#">Flaring, Venting, and Fugitive Emissions</a>
Specific Energy Group Metrics for the Oil and Gas Sector	Expenditures (OPEX) for low-carbon alternatives (e.g., R&D, equipment, products, or services)	<a href="#">Innovation</a>
	Proportion of capital allocation to long-lived assets versus shortterm assets	<a href="#">Business Resilience</a>
	Percent water withdrawn in regions with high or extremely high baseline water stress	<a href="#">Water</a> <a href="#">Environmental Data</a>
	Investment (CAPEX) in low-carbon alternatives (e.g., capital equipment or assets)	CDP: (C-OG9.6a) <a href="#">Sustainability Strategy</a> <a href="#">Innovation</a>